

# Liquidity and Transparency in Bank Risk Management

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# Liquidity Risk

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- A solvent bank cannot refinance
  
- Stylized facts (recent events)
  - Solvency concerns
    - 1991, *Citibank* and *Standard Chartered* (HK)
    - 1998, *Lehman Brothers*
    - 2002, *Commerzbank*
  
  - Strain in wholesale finance
    - 2006, *BAWAG*, 5% retail withdrawals

# Liquidity and Transparency

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- Two ways to manage liquidity risk:
  - **Liquidity**  
buffer of short-term assets
  - **Transparency**  
mechanisms that facilitates communication of solvency info → enable refinancing
- Both - strategic ex-ante decisions
- Optimal choices, interaction, policy implications

# Strategic Transparency

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- Invest today into ability to borrow tomorrow
- Transparency: ex-ante
- Disclosure: ex-post – info release
  - Uncertain credibility / effectiveness
- Examples:
  - Subordinated debt
  - Risk management / external oversight
  - Streamlining LCFIs
  - Commitment to credible disclosure

Citicorp 1987: provisions \$3bn, positive reaction

# Main results

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- Banks can combine **liquidity** and **transparency** in risk management
  - Liquidity – small shocks, complete
  - Transparency – all shocks, partial
- Banks may under-invest in both
  - Leverage (or LOLR or externalities)
- Regulation complicated by multitasking
  - Liquidity requirements can compromise transparency choices

# Policy

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- Solvency is not enough
  - Asymmetric info → Liquidity risk
  
- Liquidity regulation
  - If incorrect, can compromise transparency
  - Extra emphasis on transparency beneficial

# Set-up

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- Liquidity risk driven by asymmetric information
- Wholesale refinancing for known solvent banks
  
- Bank has a valuable long-term project
  - Small probability of 0 return
  - Does not prevent initial funding
  
- Intermediate refinancing
  - Exogenous random withdrawal
  - Most states – bank confirmed solvent, investors willing to refinance
  - Risk: negative signal (possible for a solvent bank), no refinancing

# Economy

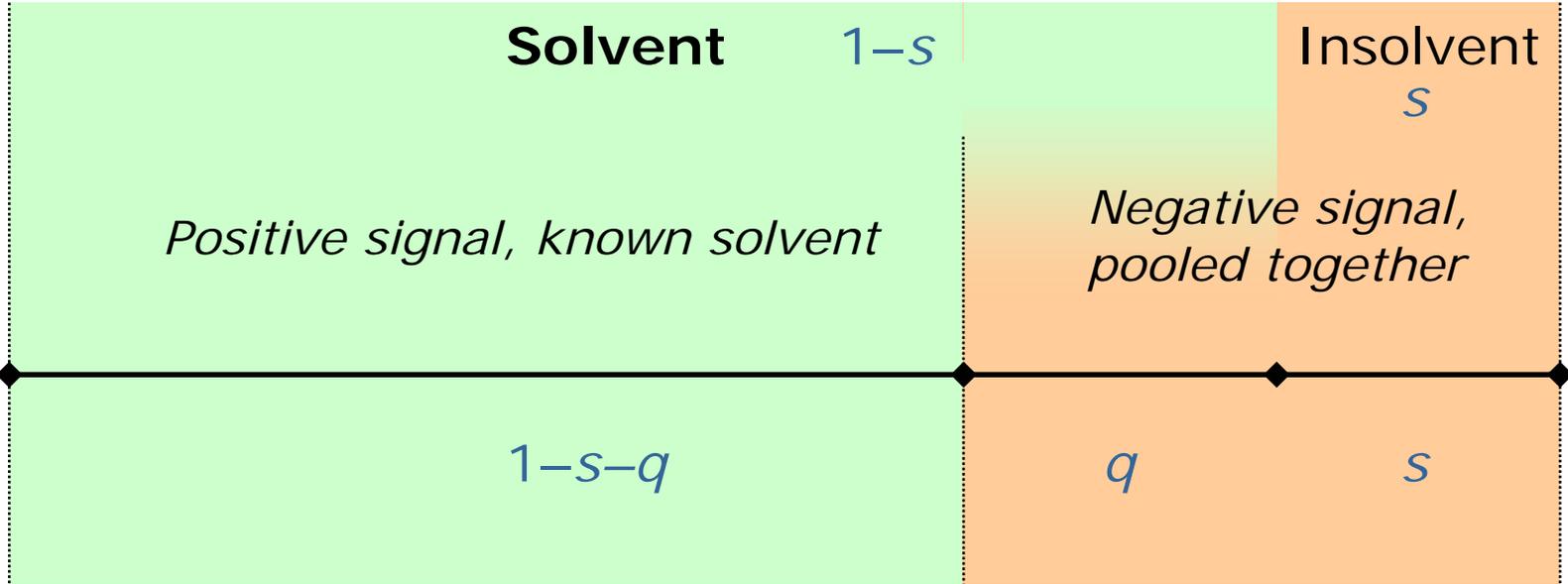
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- Multiple competitive investors
  - Endowed with money
  - Lend at  $1$  risk-free interest
- A bank with an investment project
  - Date 0: Investment
  - Date 1: Refinancing
  - Date 2: Returns,  
per unit invested:  $X$  w.p.  $1-s$   
 $0$  w.p.  $s$  ( $s$  small)
- A bank does not borrow more than  $1$  at date 0

# Intermediate Refinancing – date 1

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- Random withdrawal,  $L < 1$  or  $1$  w.p.  $\frac{1}{2}$ 
  - Uninformed depositors
  - Maturing term liabilities
  
- Noisy solvency signal
  - Fundamentals: solvent  $1-s$ , insolvent  $s$
  - Probability  $1-s-q$ : correct signal “solvent”  
*Outsiders willing to refinance*
  - Probability  $s+q$ : “possibly insolvent”  
High posterior insolvency  $s / (s+q) > s$   
*Outsiders unwilling to refinance*, incl  $q$  solvent banks



# Hedging

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- Liquidity buffer
  - Invest  $L$  into short-term assets
  - Covers small outflows internally
  - Not suitable for large outflows
- Complete insurance against small shocks
  
- Transparency
  - Invest  $T$  to establish communication mechanisms
  - Helps resolve uncertainty, refinance any shocks
  - Effective only with probability  $t < 1$
- Partial insurance against any shocks

# Optimal choices

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- Liquidity and transparency are costly hedges
- When costs are sufficiently low...
  
- Banks can optimally *combine* liquidity and transparency in risk management
  - Liquidity – small shocks, complete
  - Transparency – large shocks, partial

# Distortion

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- Banks are leveraged →
- Can under-invest in both liquidity and transparency
  
- Alternative set-ups possible (LOLR rents or systemic externalities)

# Regulation

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- Liquidity is verifiable → impose ratios
- Transparency → ?
- Multi-tasking
- Liquidity requirements can compromise transparency choices
  - Impose “too much” liquidity on transparent banks, get liquidity only & exposure to larger shocks

# Contribution

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- Novel model of liquidity risk
- Closest: [Chari and Jagannathan, 1988](#)
  - Consumer runs under asymmetric information
  - Uninformed observe a withdrawal  
May be not information-based  
Amplification of liquidity withdrawals
  - No refinancing
- Our approach
  - **Wholesale funding under asymmetric information**
  - Downplay withdrawals:  
Known solvent can refinance, [Goodfriend and King, 1988](#)
  - Refinancing problem: Imprecise info of informed investors
  - How to prove solvency?
- Liability-side liquidity risk, but no bank runs
- Reflects flight to quality

# Main results

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- Banks can combine **liquidity** and **transparency** in risk management
- Banks may under-invest in both
- Regulation is complicated by multitasking
  
- Lessons for liquidity regulation
  - Solvency regulation not enough
  - Incorrect liquidity requirements can compromise transparency choices
  - Additional emphasis on transparency beneficial